



# **Board of Governors Meeting via Teleconference/Webinar**

*February 25, 2014  
12:00-1:30 p.m. ET*

Patient-Centered Outcomes Research Institute

# Welcome and Introductions

**Grayson Norquist, MD, MSPH**

*Chair, Board of Governors*

**Joe Selby, MD, MPH**

*Executive Director*

# Agenda

| Time               | Agenda Item                                                                             |
|--------------------|-----------------------------------------------------------------------------------------|
| 12:00 – 12:05 p.m. | Call to Order, Welcome and Consider for Approval January 28, 2014 Board Webinar Minutes |
| 12:05 – 12:20 p.m. | Consider for Acceptance: FY2013 Independent Auditor's Report                            |
| 12:20 – 12:35 p.m. | Consider for Approval: Revised Bylaws                                                   |
| 12:35 – 12:50 p.m. | Consider for Approval: Committee Charters                                               |
| 12:50 – 1:00 p.m.  | Consider for Approval: Nominations for Committee Chairs, Vice-Chairs, and Membership    |
| 1:00 – 1:25 p.m.   | Consider for Approval: Slates for Four Advisory Panels                                  |
| 1:25 – 1:30 p.m.   | Wrap up and Adjournment                                                                 |

# Board Vote: January 28, 2014 Board Meeting Minutes

## Call for Motion to:

- Approve **January 28, 2014 Board Meeting Minutes**

## Once the Motion Is Seconded:

- Move to **discuss, amend, or take another action** on the motion

## Vote:

- Ask for votes in favor or opposed or abstentions



# Accept FY2013 Independent Auditor's Report

*Regina Yan  
Chief Operating Officer*

*Tim Boldt,  
McGladrey Assurance Director, Not-for-Profit Services*

Patient-Centered Outcomes Research Institute

# FY2013 Independent Auditor's Report

PCORI has received an unmodified opinion; the financial statements present fairly, in all material respects, the financial position, the results of operations, and its cash flows.

There are no findings related to deficiencies in internal control over reporting.

There are no findings related to compliance or other matters.

# Financial Highlights

- PCORI adopted a new fiscal year; the FY2013 financial statements are for the nine-month period ending September 30, 2013
  - Net Assets: \$337.6 million
  - PCOR Fee Revenue Received: \$79.1 million  
FY2013 appropriations and transfers from the Centers for Medicare and Medicaid (CMS) trust funds were recognized in the calendar year 2012 financial statements
  - Total Expenses: \$41 million  
68% Research and Program/32% Management and General

# Financial Highlights

| Statement of Financial Position | 9 Months Ended September 2013 | 12 Months Ended December 2012 |
|---------------------------------|-------------------------------|-------------------------------|
| Assets                          | \$344,508,376                 | \$302,753,342                 |
| Liabilities                     | \$6,882,407                   | \$3,385,156                   |
| Net Assets                      | \$337,625,969                 | \$299,368,186                 |

| Statement of Activities | 9 Months Ended September 2013 | 12 Months Ended December 2012 |
|-------------------------|-------------------------------|-------------------------------|
| Revenue                 | \$79,224,143                  | \$161,644,461                 |
| Expenses                | \$40,966,361                  | \$23,246,825                  |
| Changes in Net Assets   | \$38,257,783                  | \$138,397,636                 |

*The financial statements for the calendar year 2012 and the short fiscal year ending September 30, 2013 are presented in a comparative format for presentation purposes only.*

# Financial Highlights

| Cash Requirements          |               |
|----------------------------|---------------|
| Cash at September 30, 2013 | \$311,724,246 |
| Outstanding Obligations    |               |
| Liabilities                | \$6,116,364   |
| Research Commitments       | \$252,249,427 |
| Cash Available             |               |
| Cash Available             | \$53,358,455  |

# Financial Highlights

## Results of Operations

|                                          | <u>In Millions</u> |                  |
|------------------------------------------|--------------------|------------------|
|                                          | <u>9 MONTHS</u>    | <u>12 MONTHS</u> |
|                                          | <b>2013</b>        | <b>2012</b>      |
| Revenue                                  | \$79               | \$162            |
| Research                                 | 13                 | 8                |
| Communications, Outreach, and Engagement | 13                 | 6                |
| Methodology                              | 1                  | 4                |
| Total Program Support                    | 28 67%             | 19 79%           |
| General and Management                   | 13                 | 3                |
| Board                                    | 1                  | 2                |
| Total Administrative Support             | 14 33%             | 5 21%            |
| <b>Change in Net Assets</b>              | <b>\$38</b>        | <b>\$138</b>     |

# Board Vote: Accept Audit

Call for a Motion  
to:

- **Accept FY 2013 Audit Report**

# Board Vote: Accept Audit

**Call for the Motion  
to Be Seconded:**

- **Second the Motion**
  - If further discussion, **may propose an Amendment to the Motion or an Alternative Motion**

**Vote:**

- **Vote to Accept the Final Motion**
  - **Ask for votes in favor or opposed or abstentions**



## Revisions to PCORI Bylaws

*Mary C. Hennessey, Esq.  
General Counsel*

Patient-Centered Outcomes Research Institute

# Governance: Alignment with Strategic Priorities

The Board wants to ensure that PCORI's governing framework supports advancement of PCORI's strategic priorities

- Committee structures should be aligned with strategic goals
- Requires revisions to:
  - PCORI's Bylaws
  - PCORI's Committee Charters
- Board will consider proposed revisions to Bylaws and Charters during today's meeting

# Proposed Revised Bylaws

Reflect three new Strategy Committees, each of which will advise the Board and PCORI on a strategic goal

- Increasing the quantity, quality, and timeliness of usable and trustworthy comparative effectiveness information
- Speeding implementation and use of research evidence
- Influencing research funded by others to be more patient-centered and more useful

# Strategy Committees and Composition

To ensure PCORI benefits from expertise of both Board and Methodology Committee members, each Strategy Committee will have:

- Members of the Board of Governors
- Up to two Methodology Committee members

# Other Committees Realigned

Other Committees address Finance, Governance, Administration, and Fiduciary Matters

- Finance and Administration Committee continues
  - Audit moved to Audit and COI Sub-Committee
- Nominating Committee becomes the Governance Committee
  - Nominates Committee Chairs, Vice-Chairs, and members and advises on governance matters
- Audit and Conflict of Interest Sub-Committee
  - Oversees audit and advises on conflict of interest matters

# Bylaws and Charters Made Consistent

Revised Bylaws and Charters are made consistent on various governance matters

- Nominations of Chairs, Vice-Chairs and members of Committees
  - Made by Governance Committee, subject to approval by Board
- Terms for Chairs and Vice-Chairs
  - One two-year term, up to two consecutive terms, except ex-officio
- No term limits for Committee members

# Revised Bylaws: Other Issues

Revised Bylaws address several other issues, including

- Board has authority to form other committees
- Board appointment of officers and assistant officers
- Update to indemnification provision reflecting DC Nonprofit Law

# Board Vote: Approve Revised Bylaws

Call for a Motion to:

- **Approve the proposed revised Bylaws**

Call for the Motion  
to Be Seconded:

- **Second** the Motion
- If further discussion, may propose **Amendment** to the Motion or an **Alternative** Motion

Vote:

- Vote to **Approve** the **Final** Motion
- Ask for votes in favor or opposed or abstentions



## Committee Charters

*Mary C. Hennessey, Esq.  
General Counsel*

Patient-Centered Outcomes Research Institute

# Governance Transition: Committees

Board wants to ensure that PCORI's governing framework supports advancement of PCORI's strategic goals

- Committees should be aligned with strategic goals and support effective governance
- Requires updated Committee Charters
  - New strategy committees
  - Realign some existing governance, finance, and administration committees
- Board will consider proposed Committee Charters

# Charters for Three New Strategy Committees

## Three new Strategy Committees

-  Science Oversight Committee
-  Engagement, Dissemination, and Implementation Committee
-  Research Transformation Committee

# Charters for Committees on Governance and Other Responsibilities

Three charters for committees addressing governance, fiduciary, administration, and other responsibilities

- Finance and Administration Committee
- Governance Committee
- Audit and Conflict of Interest Sub-Committee of the Governance Committee

# Charter Structure and Provisions Made Consistent

Charters reflect consistent structure and governance provisions

- Purpose of Committee
- Membership
  - Chair and option to have Vice-Chair
- Quorum and Voting
- Committee Operations
- Responsibilities

# Development and Review of Charters

- All proposed Charters have been reviewed and approved by the applicable Chairs and Committees
- All Charters specify that the Committee will annually review the Committee's Charter, the Committee's performance, and coordination with other Committees, and make appropriate recommendations to the Board
- This annual review will enable the Committees to refine and update Charters to reflect their work

# Science Oversight Committee

## **Purpose:**

**Advise and make recommendations to the Board of Governors and PCORI on the strategic goal of substantially increasing the quantity, quality and timeliness of useful trustworthy information available to support health decisions**

## **Responsibilities include oversight of:**

- Research and scientific program priorities and topics
- Merit review process for applications
- Designation of specific research projects for funding
- Active portfolio management by staff

## **Membership:**

**At least five Board members and up to two Methodology Committee members**

# Engagement, Dissemination, and Implementation Committee

## Purpose:

**Advise and make recommendations to the Board of Governors and PCORI on the strategic goal of speeding the implementation and use of patient-centered outcomes research (PCOR) evidence**

## Responsibilities include oversight of:

- Establishment of PCORI as a trusted leader in PCOR/CER
- Development of a community with understanding of need and use of PCOR
- Engage patients, caregivers, payers, providers, health systems and other stakeholders in PCOR
- Facilitation of dissemination and implementation through partnerships and infrastructure
- Coordination of dissemination and implementation with Agency for Healthcare Research & Quality (AHRQ)
- Collaborating in all aspects of the research process

## Membership:

At least five Board members and up to two Methodology Committee members



# Research Transformation Committee

## **Purpose:**

**Advise and make recommendations to the Board of Governors and PCORI on the strategic goal of encouraging the development of more patient-centric research**

## **Responsibilities include oversight of:**

- Provide direction for the development of PCORnet
- Work with Methodology Committee to promote PCORI's Methodology Standards and Open Science
- Develop and evaluate co-funding and alternative funding models
- Work with AHRQ and NIH on assessing and addressing workforce needs

## **Membership:**

**At least five Board members and up to two Methodology Committee members**

# Finance and Administration Committee

## **Purpose:**

**Provide advice to Board of Governors and PCORI on fiduciary and administrative duties and provide oversight on financial and administrative strategies and policies of PCORI**

## **Responsibilities include:**

- Reviewing and making recommendations on annual proposed operating budget
- Reviewing and advising on financial and administrative policies and issues
- Reviewing and making recommendations on PCORI's decision matrix
- Reviewing and making recommendations on PCORI on personnel policies

## **Membership:**

From three to five Board members

# Governance Committee

## **Purpose:**

**Advise the Board of Governors and PCORI on governance matters, make nominations for various positions for Board approval, and advise Comptroller General as requested**

## **Responsibilities include:**

- Advise on Board development and effectiveness
- Make nominations for Committee Chairs, Vice Chairs, and members and various officers
- Advise the Comptroller General, if requested, on appointments

## **Membership:**

Board Chairperson, Vice Chairperson, up to three additional Board members, and one Methodology Committee member

# Audit and Conflict of Interest Sub-Committee

## **Purpose:**

**Select independent auditor, review audit findings, and advise Board of Governors and PCORI on audit matters and conflict of interest and ethics issues and policies**

## **Responsibilities include:**

- Selecting auditor and reviewing findings of annual audit
- Evaluating and making recommendations to the Board and PCORI on policies relating to audits, compliance, and conflict of interest and ethics
- Advising on ethics and conflict of interest training

## **Membership:**

From three to five Board members. The Sub-committee may engage advisors to provide expert guidance and recommendations on its responsibilities and work

# Board Vote: Approve Charters

**Call for a Motion  
to:**

- **Approve Charters for these Committees:**
  - Science Oversight Committee
  - Engagement, Dissemination, and Implementation Committee
  - Research Transformation Committee
  - Finance and Administration Committee
  - Governance Committee
  - Audit and Conflict of Interest Sub-Committee

# Board Vote: Approve Charters

Call for the Motion  
to Be Seconded:

- **Second** the Motion
- If further discussion, may propose **Amendment** to the Motion or an **Alternative** Motion

Vote:

- Vote to **Approve** the **Final** Motion
- Ask for votes in favor or opposed or abstentions



# Nominations for Committee Chairs, Vice-Chairs, and Members

*Steven Lipstein, MHA  
Vice-Chair, Board of Governors  
Chair, Nominating Committee*

Patient-Centered Outcomes Research Institute

# Under Consideration: Committee Membership and Leadership Proposed by the Nominating Committee

## Nominations for Six Committees:

-  Science Oversight Committee
-  Engagement, Dissemination, and Implementation Committee
-  Research Transformation Committee
-  Finance and Administration Committee
-  Governance Committee
-  Audit and Conflict of Interest Sub-Committee of the Governance Committee

# Science Oversight Committee

- Christine Goertz, Chair
- Arnie Epstein
- Alicia Fernandez
- Leah Hole-Marshall
- Rick Kuntz
- Ellen Sigal
- Bob Zwolak
- Michael Lauer (Methodology Committee Member)
- AHRQ Representative (Methodology Committee Member)

# Engagement, Dissemination, and Implementation Committee

- Debra Barksdale, Chair
- Bob Jesse, Vice Chair
- Larry Becker
- Allen Douma
- Gail Hunt
- Richard Kronick
- Sharon Levine
- Naomi Aronson (Methodology Committee Member)
- Brian Mittman (Methodology Committee Member)

# Research Transformation Committee

- Freda Lewis-Hall, Chair
- Kerry Barnett
- Francis Collins
- Allen Douma
- Gail Hunt
- Harlan Krumholz
- Harlan Weisman
- Al Berg (Methodology Committee Member)
- Clyde Yancy (Methodology Committee Member)

# Finance and Administration Committee

-  Kerry Barnett, Chair
-  Larry Becker
-  Alicia Fernandez
-  Bob Zwolak

# Governance Committee and its Sub-Committee on Audit and Conflict of Interest

## Governance Committee

- Steve Lipstein, Chair (Vice Chairperson of the Board)
- Gray Norquist (Chairperson of the Board)
- Allen Douma
- Sharon Levine
- Robin Newhouse (Methodology Committee Member)

## Sub-Committee on Audit and Conflict of Interest

- Larry Becker, Chair
- Bob Zwolak, Vice Chair
- Kerry Barnett

# Board Vote: Approve Committee Membership and Leadership

**Call for a Motion  
to:**

- **Approve the Members, Chairs, and Vice-Chairs as proposed by the Nominating Committee for the following Committees:**
  - Science Oversight Committee
  - Engagement, Dissemination, and Implementation Committee
  - Research Transformation Committee
  - Finance and Administration Committee
  - Governance Committee
  - Audit and Conflict of Interest Sub-Committee of the Governance Committee

# Board Vote: Approve Committee Membership and Leadership

Call for the Motion  
to Be Seconded:

- **Second** the Motion
- If further discussion, may propose **Amendment** to the Motion or an **Alternative** Motion

Vote:

- Vote to **Approve** the **Final** Motion
- Ask for votes in favor or opposed or abstentions



## Presentation of Proposed Advisory Panel Members

*Bryan Luce, PhD, MBA  
Chief Science Officer*

Patient-Centered Outcomes Research Institute

# Meeting Topics and Objectives

*What are we going to cover today?*

## Reappointments and Application and Review Process

- Details of the application process and its rules, and how PCORI staff reviewed these

## Applicant Diversity

- Distribution of all applicants across geography, race, ethnicity, age and gender, and stakeholder communities

## Proposed Advisory Panel Members

- Review and approval of the proposed Advisory Panel members

# Advisory Panelists' Reappointments

- Less than 6% of panelists declined reappointment
- PCORI opened applications for the Advisory Panels on Assessment of Options and Improving Healthcare Systems to replace panelists that declined reappointment

# Timeline: PCORI's Advisory Panels





## **Application and Review Process, 2013-2014**

Patient-Centered Outcomes Research Institute

# Openings and Applications Received

| Advisory Panel                                             | Openings | Applications Received |
|------------------------------------------------------------|----------|-----------------------|
| Assessment of Prevention, Diagnosis, and Treatment Options | 1        | 190                   |
| Improving Healthcare Systems                               | 1        | 141                   |

**Note: For each proposed panelist, one alternate will be proposed for consideration by PCORI's Board of Governors**

# Application Submission and Review Process



*Staff Phase*



*Board Phase*

1

**Online  
Application  
Center**

2

**Staff Reviews  
Applications**

3

**Staff Proposes  
Advisory Panel  
Members**

4

**Board Approves  
Panel Slates**

# Application Rules

- Applicant may apply to multiple advisory panels
- To be considered, applicants must submit a complete application and must agree to abide by PCORI's Conflict of Interest policy
- Applications must be received by the stated deadline to be considered for appointment/reappointment effective April 19, 2014\*
- Preference given to applicants with backgrounds in research, clinical practice, or industry (Advisory Panel on Assessment of Options)
- Preference given to applicants with backgrounds in healthcare policies (Advisory Panel on Improving Healthcare Systems)

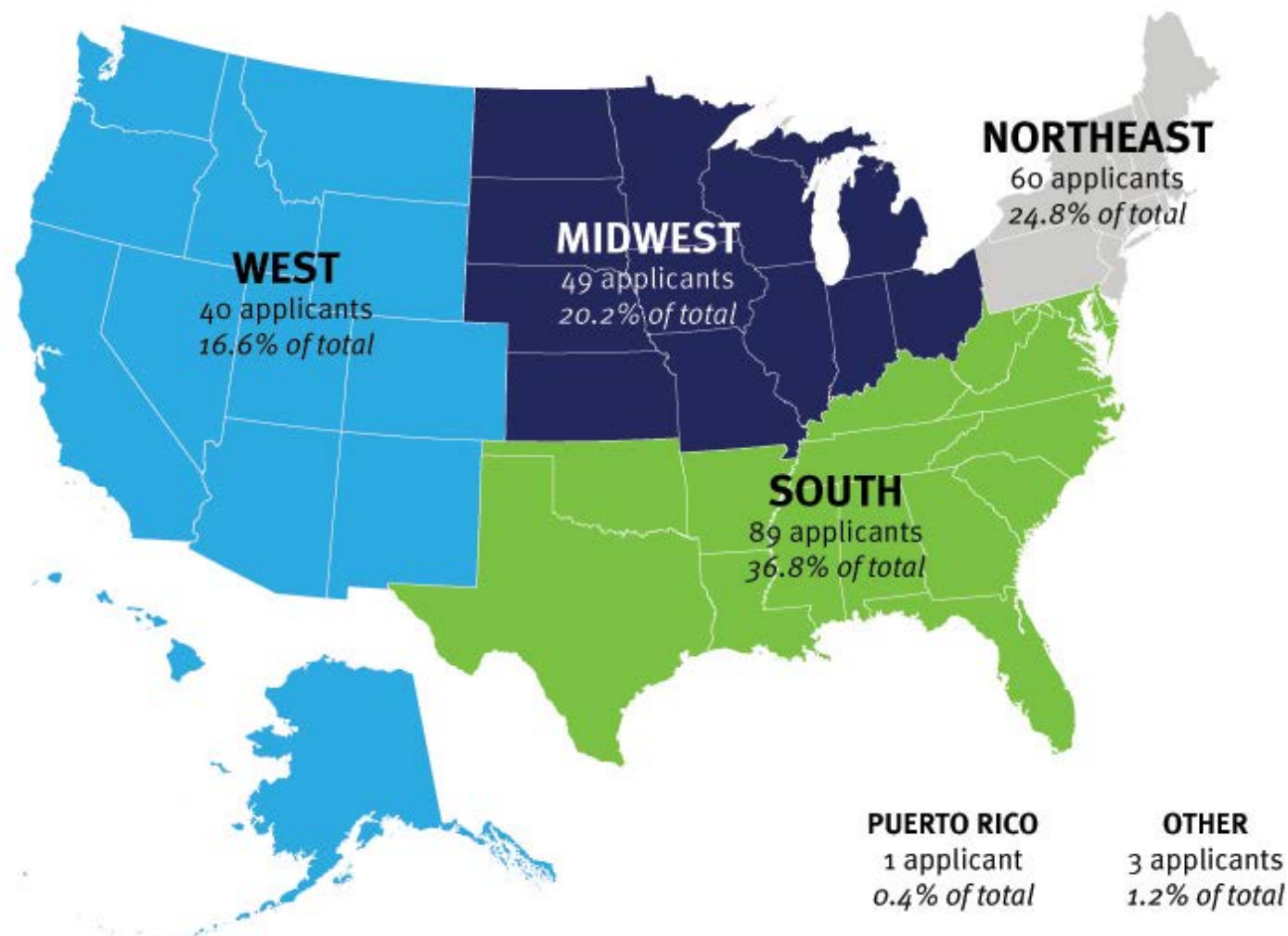
*\*Late applications will be retained and considered for future openings*



## **Applicant Diversity**

Patient-Centered Outcomes Research Institute

# By Geographic Distribution



# By Racial and Ethnic Representation

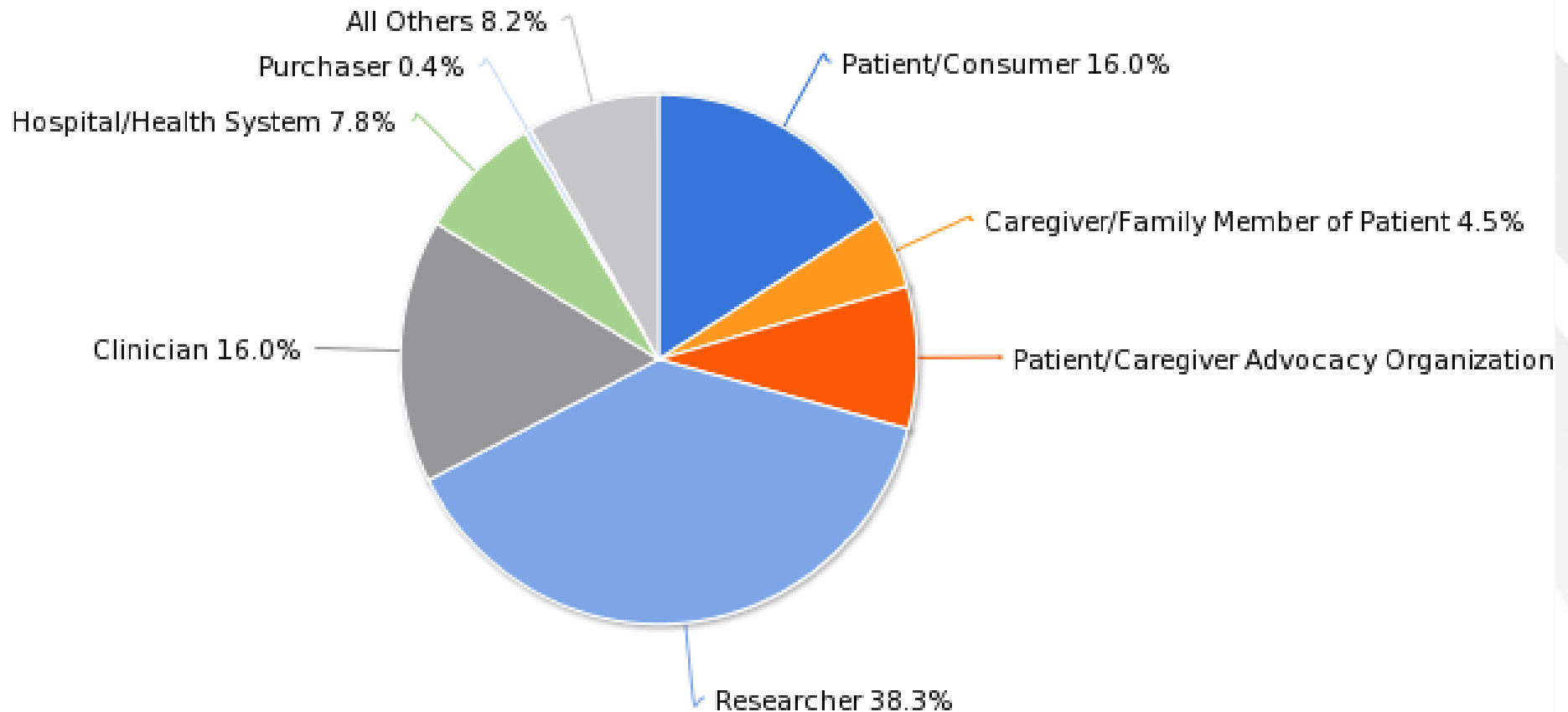
| Category                      | Percent |
|-------------------------------|---------|
| Caucasian/White               | 66.7    |
| Asian/Pacific Islander        | 13.6    |
| African American              | 7.0     |
| Hispanic                      | 3.3     |
| Native American/Alaska Native | 0.4     |
| Prefer not to disclose        | 7.8     |
| Other/Multi-Racial            | 1.2     |

# By Age and Gender

| Age Range              | Percent |
|------------------------|---------|
| 25-49                  | 41.6    |
| 50-64                  | 45.7    |
| 65+                    | 10.7    |
| Prefer not to disclose | 2.1     |

| Gender                 | Percent |
|------------------------|---------|
| Female                 | 49.8    |
| Male                   | 49.0    |
| Prefer not to disclose | 1.2     |

# By Stakeholder Group





## **Proposed Advisory Panel Members**

Patient-Centered Outcomes Research Institute

# Proposed Members for Consideration

Proposed members will be presented and voted on, one at a time, in the following order:

-  Advisory Panel on Assessment of Prevention, Diagnosis, and Treatment Options
-  Advisory Panel on Improving Healthcare Systems
-  Advisory Panel on Addressing Disparities
-  Advisory Panel on Patient Engagement

# Assessment of Prevention, Diagnosis, and Treatment Options

## *Classified by Stakeholder Group*

| Name             | Affiliation                                              | Stakeholder Group                          | Term (in Years) |
|------------------|----------------------------------------------------------|--------------------------------------------|-----------------|
| Sara Hohly       | Graphic Designer                                         | Patients, Caregivers and Patient Advocates | 1               |
| Karen Chesbrough | American Physical Therapy Association                    | Patients, Caregivers and Patient Advocates | 2               |
| Debra Madden     | Associated Neurologists                                  | Patients, Caregivers and Patient Advocates | 2               |
| Bettye Green     | Saint Joseph Regional Medical Center                     | Patients, Caregivers and Patient Advocates | 3               |
| Linda McNamara*  | N/A                                                      | Patients, Caregivers and Patient Advocates | 3               |
| James Pantelas   | Patient and Family Centered Care (Volunteer)             | Patients, Caregivers and Patient Advocates | 3               |
| Daniel Wall      | Marshfield Clinic Research Foundation                    | Patients, Caregivers and Patient Advocates | 3               |
| Ronald Means     | Catholic Charities of Maryland                           | Clinicians                                 | 1               |
| Kathie Insel     | University of Arizona                                    | Clinicians                                 | 2               |
| Regina Dehen     | National College of Natural Medicine                     | Clinicians                                 | 3               |
| Angela Smith     | University of North Carolina-Chapel Hill                 | Clinicians                                 | 3               |
| <b>ALTERNATE</b> |                                                          |                                            |                 |
| Jodi Joyce*      | University of Illinois Hospital & Health Sciences System | Health Systems                             | 3               |

**\* Newly selected panelists**

# Assessment of Prevention, Diagnosis, and Treatment Options

## *Classified by Stakeholder Group*

| Name             | Affiliation                                                                                   | Stakeholder Group         | Term (in Years) |
|------------------|-----------------------------------------------------------------------------------------------|---------------------------|-----------------|
| Mark Johnson     | Howard University                                                                             | Researchers               | 1               |
| Cynthia Mulrow   | University of Texas Health Science Center                                                     | Researchers               | 2               |
| Alvin Mushlin    | Weill Cornell Medical College,<br>New York Presbyterian Hospital/Weill Cornell Medical Center | Researchers               | 2               |
| Seema Sonnad     | Christiana Care Health System                                                                 | Researchers               | 2               |
| Margaret Clayton | University of Utah                                                                            | Researchers               | 3               |
| Denise Kruzikas  | GE Healthcare                                                                                 | Industry (Diagnostics)    | 1               |
| Priti Jhingran   | GlaxoSmithKline                                                                               | Industry (Pharmaceutical) | 2               |
| Marcia Rupnow    | Janssen Scientific Affairs, LLC                                                               | Industry (Pharmaceutical) | 2               |
| Bruce Monte      | Morgan Stanley                                                                                | Purchasers                | 3               |
| Alan Rosenberg   | WellPoint, Inc.                                                                               | Payers                    | 3               |

# Advisory Panel on Improving Healthcare Systems

## *Classified by Stakeholder Group*

| Name                 | Affiliation                                          | Stakeholder Group                           | Term (in Years) |
|----------------------|------------------------------------------------------|---------------------------------------------|-----------------|
| Andrew Adams         | The Wharton School of the University of Pennsylvania | Patients, Caregivers, and Patient Advocates | 1               |
| Lisa Rossignol       | University of New Mexico                             | Patients, Caregivers, and Patient Advocates | 1               |
| Susan Diaz           | Mayo Clinic in Florida                               | Patients, Caregivers, and Patient Advocates | 2               |
| Anne Sales           | University of Michigan                               | Patients, Caregivers, and Patient Advocates | 2               |
| Jamie Sullivan       | COPD Foundation                                      | Patients, Caregivers, and Patient Advocates | 3               |
| Joan Leon            | N/A                                                  | Patients, Caregivers, and Patient Advocates | 3               |
| Tiffany Leung        | Southern Illinois University (SIU)                   | Clinicians                                  | 1               |
| Annie Lewis-O'Connor | Women's CARE Clinic                                  | Clinicians                                  | 1               |
| Leonard Weather Jr.  | Omni Fertility and Laser Institute                   | Clinicians                                  | 2               |
| John Galdo           | Barney's Pharmacy                                    | Clinicians                                  | 3               |

# Proposed Advisory Panel on Improving Healthcare Systems Members

## *Classified by Stakeholder Group*

| Name             | Affiliation                                                              | Stakeholder Group         | Term (in Years) |
|------------------|--------------------------------------------------------------------------|---------------------------|-----------------|
| Alan Cohen       | Boston University School of Management                                   | Researchers               | 1               |
| Elizabeth Cox    | University of Wisconsin-Madison                                          | Researchers               | 2               |
| Mary Blegen      | University of Colorado at Denver                                         | Researchers               | 2               |
| Eve Kerr         | Ann Arbor Center for Clinical Management Research                        | Researchers               | 3               |
| Dan Cherkin      | Bastyr University Research Institute and Group Health Research Institute | Researchers               | 3               |
| David Bruhn      | GlaxoSmithKline                                                          | Industry (Pharmaceutical) | 3               |
| Leah Binder      | The Leapfrog Group                                                       | Purchasers                | 1               |
| Trent Haywood    | Blue Cross and Blue Shield Association                                   | Payers                    | 1               |
| Doris Lotz       | State of New Hampshire                                                   | Payers                    | 2               |
| John Martin      | Premier Inc.                                                             | Health Systems            | 2               |
| Michael Duenas*  | American Optometric Association                                          | Policymakers              | 3               |
| <b>ALTERNATE</b> |                                                                          |                           |                 |
| Charles Anello*  | Applied Statistical Concepts LLC                                         | Policymakers              | 3               |

**\* Newly selected panelists**

# Proposed Advisory Panel on Addressing Disparities

## *Classified by Stakeholder Group*

| Name            | Affiliation                                            | Stakeholder Group                          | Term<br>(in Years) |
|-----------------|--------------------------------------------------------|--------------------------------------------|--------------------|
| Monique Carter  | AROG Pharmaceuticals, LLC                              | Patients, Caregivers and Patient Advocates | 1                  |
| Venus Gines     | Baylor College of Medicine                             | Patients, Caregivers and Patient Advocates | 1                  |
| Chien-Chi Huang | Asian Breast Cancer Project and Asian Woman for Health | Patients, Caregivers and Patient Advocates | 2                  |
| Carmen Reyes    | UCLA                                                   | Patients, Caregivers and Patient Advocates | 2                  |
| Mary Ann Sander | UPMC Community Provider Services                       | Patients, Caregivers and Patient Advocates | 2                  |
| Grant Jones     | Center for African American Health                     | Patients, Caregivers and Patient Advocates | 3                  |
| Doriane Miller  | University of Chicago Medical Center                   | Patients, Caregivers and Patient Advocates | 3                  |

# Proposed Advisory Panel on Addressing Disparities

## *Classified by Stakeholder Group*

| Name                 | Affiliation                               | Stakeholder Group | Term (in Years) |
|----------------------|-------------------------------------------|-------------------|-----------------|
| Tammy Burns          | Creighton University School of Medicine   | Clinicians        | 1               |
| Jacqueline Grant     | Georgia Department of Public Health       | Clinicians        | 1               |
| Echezona Ezeanolue   | University of Nevada School of Medicine   | Clinician         | 2               |
| Deborah Stewart      | Florida Blue                              | Clinicians        | 2               |
| Martina Gallagher    | University of Texas Health Science Center | Clinicians        | 3               |
| Patrick Kitzman      | University of Kentucky                    | Clinicians        | 3               |
| Alyna Chien          | Boston Children's Hospital                | Researchers       | 1               |
| Kevin Fiscella       | University of Rochester                   | Researchers       | 1               |
| Martin Gould         | US Department of the Treasury             | Researchers       | 2               |
| Russell Rothman      | Vanderbilt University                     | Researchers       | 2               |
| Alfiee Breland-Noble | Georgetown University Medical Center      | Researchers       | 3               |
| Liz Jacobs           | University of Wisconsin                   | Researchers       | 3               |
| Alan Morse           | Columbia University                       | Health Systems    | 3               |

# Proposed Reappointed Advisory Panel on Patient Engagement

## *Classified by Stakeholder Group*

| Name               | Affiliation                                         | Stakeholder Group                           | Term (in Years) |
|--------------------|-----------------------------------------------------|---------------------------------------------|-----------------|
| Stephen Arcona     | Novartis Pharmaceuticals Corporation                | Patients, Caregivers, and Patient Advocates | 1               |
| Kimberly Bailey    | Families USA                                        | Patients, Caregivers, and Patient Advocates | 1               |
| Amy Gibson         | Patient-Centered Primary Care Collaborative (PCPCC) | Patients, Caregivers, and Patient Advocates | 1               |
| Perry Cohen        | Parkinson Pipeline Project                          | Patients, Caregivers, and Patient Advocates | 2               |
| Bruce Hanson       | N/A                                                 | Patients, Caregivers, and Patient Advocates | 2               |
| Mark Boutin        | National Health Council (NHC)                       | Patients, Caregivers, and Patient Advocates | 3               |
| Charlotte Collins  | Asthma and Allergy Foundation of America (AAFA)     | Patients, Caregivers, and Patient Advocates | 3               |
| Regina Greer-Smith | Healthcare Research Associates, LLC                 | Patients, Caregivers, and Patient Advocates | 3               |
| Lorraine Johnson   | LymeDisease.org                                     | Patients, Caregivers, and Patient Advocates | 3               |

# Proposed Reappointed Advisory Panel on Patient Engagement

## *Classified by Stakeholder Group*

| Name                         | Affiliation                                 | Stakeholder Group                           | Term (in Years) |
|------------------------------|---------------------------------------------|---------------------------------------------|-----------------|
| Melanie Nix                  | Breast Cancer Comfort Site                  | Patients, Caregivers, and Patient Advocates | 1               |
| Laurel Pracht                | Gynecologic Oncology Group                  | Patients, Caregivers, and Patient Advocates | 1               |
| Julie Ginn Moretz            | University of Arkansas for Medical Sciences | Patients, Caregivers, and Patient Advocates | 2               |
| Sara Traigle van Geertruyden | Partnership to Improve Patient Care (PIPC)  | Patients, Caregivers, and Patient Advocates | 3               |
| Kristen Carman               | American Institutes for Research            | Researchers                                 | 2               |
| Darius Tandon                | Northwestern Feinberg School of Medicine    | Researchers                                 | 3               |
| Paul Arthur                  | University of Florida                       | Clinicians                                  | 1               |
| Saul Weingart                | Tufts Medical Center                        | Clinicians                                  | 1               |
| Sally Okun                   | PatientsLikeMe                              | Clinicians                                  | 2               |
| Leana Wen                    | George Washington University                | Clinicians                                  | 2               |
| Steven Blum                  | Forest Research Institute, Inc              | Industry (Pharmaceutical)                   | 3               |
| Lygeia Ricciardi             | US Department of Health and Human Services  | Policymakers                                | 1               |

# Board Vote: Approve Proposed Slate

Call for a Motion  
to:

- **Approve the proposed slates of members of the Advisory Panels on:**
  - **Assessment of Prevention, Diagnosis, and Treatment Options**
  - **Improving Healthcare Systems**
  - **Addressing Disparities**
  - **Patient Engagement**

# Board Vote: Approve Proposed Slates

Call for the Motion  
to Be Seconded:

- **Second** the Motion
- If further discussion, may propose an **Amendment** to the Motion or an **Alternative** Motion

Vote:

- Vote to **Approve** the **Final** Motion
- Ask for votes in favor or opposed or abstentions



## Wrap up and Adjournment

*Grayson Norquist, MD, MSPH  
Chair, Board of Governors*

Patient-Centered Outcomes Research Institute